Minutes

Tallaght University Hospital | Ospidéal Ollscoile Thamhlachta
An Academic Partner of Trinity College Dublin

Board

Name:	**TUH Board Meeting 28th September2026**
Date:	**Monday 28 September 2026**
Time	**08:15 a.m. to 10:15 a.m., Europe/Dublin**
Location	TUH
Board Members	**Mr. Mike Beary, Rev. David Bowles, Prof. Anne-Marie Brady, Mr. John Byrne, Mr. Tom Lane, Dr. Martin Lyes, Dr. Darach Ó Ciardha, Dr. Grainne Quinn, Mr. Mark Varian, Mr. David Walsh**
Attendees	Mr. Dermot Carter, Prof. Rónán Collins, Jane Hally, Director of Nursing and Integrated Care DONIC, Ms. Bridget Egan, Ms. Barbara Keogh Dunne CEO, Ms. Sharon Larkin, Anne McKenna, Mr. Jerome Powell, Prof. Catherine Wall, Dr. Mary White

Welcome
Attendance

Attendees:

Present:	Mr. Mike Beary, Rev. David Bowles, Prof. Anne-Marie Brady, Mr. John Byrne, Mr. Tom Lane, Dr. Martin Lyes, Dr. Darach Ó Ciardha, Dr. Grainne Quinn, Mr. Mark Varian, Mr. David Walsh
In Attendance:	Mr. Dermot Carter, Prof. Rónán Collins, Jane Hally Director of Nursing and Integrated Care DONIC, Ms. Barbara Keogh Dunne CEO, Ms. Sharon Larkin, Anne McKenna, Mr. Jerome Powell, Prof. Catherine Wall
Not present (Apologies):	Ms. Bridget Egan, Dr. Mary White

1. Opening Items

1.1. Apologies

Presenter: Prof. Anne-Marie Brady

Noted.

1.2. Declarations of Interest

Declarations of Interest.

Presenter: Prof. Anne-Marie Brady

None.

1.3. Patient Story

Presenter: Director of Nursing and Integrated Care DONIC

Having been circulated in advance of the meeting the patient story was taken as read. Members queried the learnings arising from the complaint. It was noted JH will raise with the Ward. RC briefed members regarding the complexity of patients being treated for in the specific ward.

[redacted]Minutes of the previous meeting of the 27th July 2026 & [redacted]

Supporting Documents:

Minutes: TUH Board Meeting 27th July 2026.pdf

1.5. Issues Log

Presenter: Prof. Anne-Marie Brady

Having been circulated in advance of the meeting the issues log was taken as read and will be updated accordingly.

2. Chair's Update

2.1. Chairs Update

Presenter: Prof. Anne-Marie Brady

- AMB advised of correspondence issued to the HSE CEO requesting clarity on budgetary decision makers and correspondence received from the REO regarding signing the SLA.
- AMB advised of queries received via the Adelaide Health Foundation in relation to ongoing projects. It was noted the CEO has appointed the Director of Infrastructure and Support Services as the Executive Lead for same.

3. Committee Updates

3.1. Governance and Nominating Committee

Update

Presenter: Prof. Anne-Marie Brady

Having been circulated in advance of the meeting the Governance and Nominating Committee update was taken as read. AMB advised TUH await the approval of the revised Charter.

3.2. Finance Committee

Presenter: Mr. Tom Lane

Having been circulated in advance of the meeting the Finance Committee update was take as read.

3.3. Staff and Organisation Development Committee

Presenter: Dr. Grainne Quinn

Having been circulated in advance of the meeting the Staff and Organisation Development Committee update was taken as read. GQ notified the Board that a protected disclosure has been received and referred to the External Review Group. GQ noted the external review was scheduled to conclude its review at the end of September however the BKD advised this will be pushed out.

3.4. Quality, Safety & Risk Management Committee

Presenter: Rev. David Bowles

Having been circulated in advance of the meeting the QSRM Board Committee update was taken as read.

3.5. Audit Committee

Presenter: Mr. John Byrne

Having been circulated in advance of the meeting the Audit Committee update was taken as read. JB advised the Committee reviewed the NTPF Insourcing and Supply Chain Management Review. The Committee received a presentation on IT & Cyber.

3.6. Research & Innovation Committee

Presenter: Dr. Martin Lyes

ML advised the Committee have not met since the last Board meeting and a meeting is scheduled for this week.

4. Executive Updates

4.1. CEO Report incl. Integrated Management Report

Presenter: Ms. Barbara Keogh Dunne

Having been circulated in advance of the meeting the CEO Report incl. Integrated Management Report was taken as read. BKD briefed members and the following was noted:

- The Minister for Health paid an unannounced visit to the ED on the 25th September. The CEO discussed the Local Injuries Unit with the Minister.
- It was noted TUH are the National Centre for Freidreich's ataxia. It was noted the Executive met to consider the process for administering Skyclarys. It was agreed to put a process in place to prioritise these patients however it was noted additional diagnostics are required for this cohort of patients. It was noted TUH will be reimbursed for the drug and this has been escalated to the REO. It was noted TUH are working to treat all patients within a six month period.

[redacted]

- Unscheduled Care. It was noted that ED attendances have increased and the Executive are reviewing the re-configuration of the acute floor in the context of managing risks in advance of the winter period.
- Integrated Operational Hub. The CEO advised the integrated operational hub has been established that encompasses the entire Hospital in the context of patient flow. It was noted the Hub is operated by patient flow, social work, operations etc. It was noted the establishment of the Hub is one of the strategic objectives and the Minister visited same as part of the unannounced visit last Friday.

4.2. Finance Update

Presenter: Mr. Dermot Carter

Having been circulated in advance of the meeting the finance update was taken as read. DC briefed members and the following was noted:

- The current financial position of the Hospital was discussed at the recent Finance Committee.
- DC advised the current projected shortfall in funding is €40m. This has been discussed with the HSE who reverted to confirm funding approval of €2.3m and potentially a further €25m. This would result in a shortfall of €9.9m. This would result in a projected shortfall in funding at year end of approximately €13m.
- TUH received correspondence from the REO requesting the signing of the SLA. Members noted the correspondence received from HSE CFO confirming that the Region would cash TUH.
- Clarity regarding the budgetary decision holder has not been received. It was noted the REO advised TUH that the Region remain the budgetary

decision holder.

- Members noted the challenges to signing the SLA given the shortfall in funding and noting the 25% increase in activity, above that stated within the SLA.
- AMB advised that correspondence issued to the HSE CEO in relation to
- funding and the SLA and a response is awaited. It was noted the REO has offered to meet the Board of TUH in relation to the matter and the signing of the SLA.
- Members acknowledged the significant challenges facing the CFO and Executive Management Team in managing the day to day operations of the Hospital under the current funding concerns.
- DC advised the Region were in tier 3 escalation however the SLA has specific escalation processes for S.38 agencies and TUH were not advised it was in financial escalation.
- It was noted previous cash acceleration requests to the Region were rejected.
- DC advised TUH have yet to be advised if the funding received, associated with the implementation of IFMS, is within profile or out of profile.
- Members acknowledged the complimentary correspondence received from the HSE in relation to the implementation of IFMS at TUH. DC advised TUH are still in the hyper care process and still managing some issues that need to be resolved. DC reported that as a result of vacancies in the national IFMS team some functionalities will revert to TUH to manage.

4.3. TUH Risks

Presenter: Prof. Catherine Wall

The Director of QSRM, CW, briefed members on new risks and the following was noted:

- Behaviours that Challenge. It was noted TUH are developing a policy to manage patients and visitors who do not behave according to the patient charter and demonstrates TUH's zero tolerance to the mistreatment of staff and other patients. CW highlighted the challenges in managing incidents of substance abuse by patients and visitors and the increased occurrences of same. It was noted TUH are reviewing the legality of the process and have consulted staff in relation to the development of the policy. Members discussed same briefly and it was noted there will be a tiered response in the context of patients who do not behave as per the patient charter.
- ED staffing. CW advised staffing in the acute floor needs a safer staffing review given the increase in activity year on year.
- Timely access to CT & MRI. CW advised of the ongoing risk to the timely access to CT & MRI highlighting the clinical risks associated with same.

4.4. Medical Board Report

Presenter: Dr. Mary White

Having been circulated in advance of the meeting the Medical Board report was taken as read. It was noted BKD will follow up in respect of access to the Dexa Scanner.

Access to the Dexa Scanner.

Due Date: 02 Nov 2026

Assignee(s): Barbara Keogh Dunne

5. For Decision

5.1. Contracts

Presenter: Mr. Dermot Carter

5.1.1 Ward Block Design

Presenter: Mr. Dermot Carter

Having been circulated in advance of the meeting the briefing paper regarding the Ward Block Design Team was taken as read. It was noted the Board approved the ward block design team via the Board portal (dated 21st August 20260 having been proposed by AMB and seconded by TL.

5.1.2 Infusion Pumps NERP

Presenter: Mr. Dermot Carter

Having been circulated in advance of the meeting the Infusion Pumps NERP briefing paper was taken as read. DC advised the replacement of same is funded under the National Equipment Replacement Programme and was a drawdown from a HSE tender framework.

Infusion Pumps NERP

The Board formally approved the Infusion Pumps NERP.

Decision Date: 28 Sept 2026 **Outcome:** Approved

Mover: Dr. Grainne Quinn **Seconder:** Mr. David Walsh

5.1.3 Management Service for Onsite Crèche Facility

Presenter: Mr. Dermot Carter

Having been circulated in advance of the meeting the Management service for onsite crèche facility was taken as read. Members noted the benefits of the onsite crèche in the context of staff retention and quality care of staff and it is a positive asset to TUH.

Management service for onsite crèche facility.
The Board formally approved the management service for onsite crèche facility contract.

Decision Date: 28 Sept 2026 **Outcome:** Approved

Mover: Rev. David Bowles **Seconder:** Mr. Mike Beary

5.1.4 Radiology MRI

Presenter: Mr. Dermot Carter

Having been circulated in advance of the meeting the Radiology MRI briefing paper was taken as read. DC advised the MRI replacement is funded via the National Equipment Replacement Programme. The contract is a drawdown from a HSE procurement framework.

Radiology MRI Scanner
The Board formally approved the Radiology MRI contract.

Decision Date: 28 Sept 2026 **Outcome:** Approved

Mover: Mr. Tom Lane **Seconder:** Mr. Mike Beary

5.1.5 Radiology Cardiac CT Scans

Presenter: Mr. Dermot Carter

Having been circulated in advance of the meeting the Radiology cardiac CT briefing paper was taken as read. DC briefed members and the following was noted:

- There is no approved HSE funding associated with same.
- It was noted TUH tried to drawdown from a HSE procurement framework but unfortunately there was no capacity therefore TUH had to seek pricing elsewhere.
- CW highlighted the challenges in demand noting an increase over the last number of years and the complex reporting of cardiac CT scans.
- Members noted HSE have not confirmed funding for same. DC advised TUH will continue to advocate for funding.

Radiology Cardiac CT Scans
The Board formally approved the Radiology Cardiac CT scans contract.

Decision Date: 28 Sept 2026 **Outcome:** Approved

Mover: Mr. Tom Lane **Seconder:** Mr. Mark Varian

5.2. Charities Governance Compliance

Presenter: Prof. Anne-Marie Brady

Having been circulated in advance of the meeting the briefing paper regarding the Charities Compliance Form was taken as read. The Board Secretary advised there were minor amendments to the text vs. 2025.

Charities Compliance Form

The Board formally approved the 2026 Charities Compliance Form.

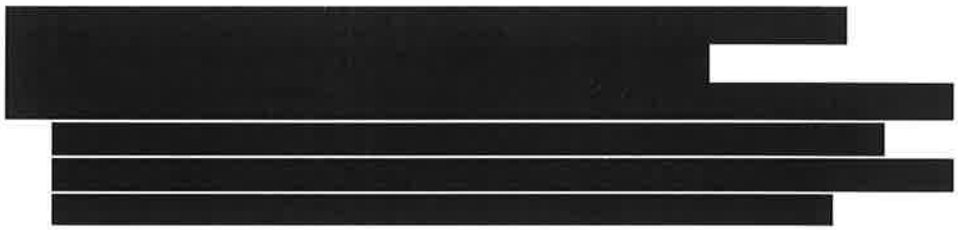
Decision Date: 28 Sept 2026 **Outcome:** Approved

Mover: Mr. Mike Beary **Seconder:** Rev. David Bowles

5.3. New Service Developments as part of the Hospital's Strategic Objectives (Access)

Presenter: Mr. Dermot Carter

Having been circulated in advance of the meeting the New Service Development briefing paper was taken as read. DC briefed members and the following was noted:



- DC advised TUH are seeking funding supports for 2027 as part of Sláintecare from the Region.
- The Board were asked to approve the operational costs to year end 2026 and operational costs in 2027 subject to funding and finalisation of the lease.

New Service Developments

The Board formally approved the New Service Developments operational costs to year end 2026 and operational costs in 2027 subject to HSE funding and finalisation of the lease.

Decision Date: 28 Sept 2026 **Outcome:** Approved

Mover: Dr. Grainne Quinn **Seconder:** Mr. Tom Lane

Clondalkin Convent Lease

Due Date: 02 Nov 2026

Assignee(s): Barbara Keogh Dunne

5.4. SLA's

Presenter: Ms. Barbara Keogh Dunne

5.4.1 CHI SLA 2026

Presenter: Ms. Barbara Keogh Dunne

Having been circulated in advance of the meeting the CHI SLA 2026 briefing paper was taken as read. It was noted the cost has increased by €100k and the

Finance Committee are recommending the signing of same to the Hospital Board.

CHI SLA

The Board approved the signing of the CHI SLA 2026.

Decision Date: 28 Sept 2026 **Outcome:** Approved

Mover: Mr. Tom Lane **Seconder:** Dr. Martin Lyes

5.4.2 Dublin Midlands SLA 2026

Presenter: Ms. Barbara Keogh Dunne

It was noted the Board await a response to the Chair's correspondence regarding the funding shortfall and the DML SLA.

5.5. Offsite Bed Capacity

Presenter: Ms. Barbara Keogh Dunne

Having been circulated in advance of the meeting the offsite bed capacity briefing paper was taken as read. BKD briefed members and the following was noted:

- TUH opened 30 beds in Clondalkin Lodge in January 2025 with HSE funding approved of €3m. The total cost of the contract is €3.7m resulting in a shortfall of €0.07m.
- At the request of the HSE TUH opened 20 beds in Marley in March 2026 due to high levels of escalation in the Hospital. The Hospital continues to use those beds to provide additional capacity. TUH has requested HSE funding for 2026 & 2027.
- BKD advised the additional bed capacity is part of the interim bed capacity plan previously circulated to the Hospital Board.

Members discussed the offsite bed capacity in detail. It was noted the Executive continue to use the Marley beds without HSE funding. Members noted the rationale for continuing with the Marley beds however raised concerns regarding the ongoing shortfall of funding of TUH. It was noted the Marley beds are included within the Hospital's financial projection.

The Executive highlighted the ongoing challenges in relation to bed capacity in the absence of the new ward block, which is estimated will take until 2032 to complete. It was noted the discontinuation of the Marley beds would result in increased bed capacity challenges on site. The Executive confirmed 100% occupancy of the beds.

Offsite Bed Capacity.
The Board approved the following elements of the offsite bed capacity proposal:

- Marley (Care Choice) beds. Retain until year end with the Executive to pursue HSE funding. If the contract is to extend to 2027 this is subject to HSE funding. The Executive are to revert to the Hospital Board regarding progress in relation to funding.
- Additional Offsite Beds. The Board approved the contract subject to HSE funding of same.

Decision Date: 28 Sept 2026 **Outcome:** Approved
Mover: Mr. Mike Beary **Seconder:** Rev. David Bowles

5.6. CT Proposal

Presenter: Mr. Jerome Powell

Deferred. It was agreed to use the inter-meeting function of the Board portal for same.

5.7. Transition of RDSC

Presenter: Mr. Jerome Powell

Deferred. It was agreed to use the inter-meeting decision facility for same.

5.8. Affixing of the Corporate Seal to the Nursing Graduate Certificates.

Presenter: Prof. Anne-Marie Brady

Having been circulated in advance of the meting the briefing paper regarding the affixing the Corporate Seal to the Nursing Graduates Certificates 2026 was taken as read.

Affixing of the Seal to the Nursing Certificates
The Board formally approved the affixing of the Corporate Seal to the Nursing Graduate Certificates 2026.

Decision Date: 28 Sept 2026 **Outcome:** Approved
Mover: Dr. Grainne Quinn **Seconder:** Rev. David Bowles

6. For Discussion

6.1. The Meath Foundation.

The Chair welcomed Ms. Sibéal Carolan, (SC) Chair of the Meath Foundation and Mr. Gerard Prendergast (GP), CEO of the Meath Foundation to the meeting. SC

gave a presentation to members and the following was noted:

- The CEO of TUH gave a presentation at the Meath Foundation AGM last week which outlined the increased occupancy rate in TUH, the geographical area and the increased complexities of patients presented to TUH.
- The focus of the Meath Foundation is to support TUH's Research & Innovation Strategy.
- It was noted the Meath Foundation gives out approximately five research grants each year.
- Over the last 25 years the Meath Foundation has invested €6.2m in research in TUH and funded 140 projects across all Hospital departments.
- Since 2020 over €300k innovation grants have been awarded with 23 quality improvement and innovate initiatives supported.
- The Meath Foundation team consists of the Chair, CEO and Operations Manager and is governed by a Board of Directors.
- It was noted the Meath Foundation awarded four research grants in 2026 having received 17 applications.
- SC advised the Meath Foundation co-sponsors, with the RCSI a Master's programme with participants undertaking a quality improvement programme in their respective area in year two.
- It was noted the Meath Foundation Research Symposium will be held on the 10th November 2026 and SC invited the Board of TUH to attend same. It was noted the key note speaker will be Dr. Patricia Maguire who will present on AI in healthcare.
- SC reiterated the ongoing support of the Meath Foundation to TUH.

It was noted TUH will need to consider its research focus in order to align the Foundations support to TUH. Members thanked SC and GP for attending the meeting and acknowledged the ongoing support to research & innovation in TUH.

6.2. IVHA

The Chair welcomed Mr. Liam Dowdall (LD), Chair of IVHA, Ms. Mo Flynn (MF), outgoing CEO of IVHA and Mr. Leo Kearns (LK), incoming Executive Director of IVHA to the meeting. LD briefed members on the work of IVHA and the following was noted:

- Following lengthy engagement with the HSE in 2025 in relation to the then shortfall in funding and historical deficits, the HSE executed spend limits to voluntary Hospitals and committed to addressing the historical deficits.
- IVHA sought legal expertise in relation to going concern of its members and the Board of directors responsibilities in relation to same.
- IVHA sought a legal framework for voluntary hospitals that sought to

acknowledge the voluntary and independence of voluntary organisations. This has not been forthcoming with emphasis placed on the SLA's.

- IVHA have continued engagement with the HSE and is working on advocating in the broader political environment.
- It was noted IVHA are seeking to progress with a digital media strategy. LD highlighted recent positive engagement by the media with IVHA.
- IVHA advised of the importance of maintaining relationships across all sectors of the HSE and Regions in order to progress the collective messaging.
- MF advised IVHA have continued to advocated for multi-annual funding.
- MF advised it is working on a communications piece in relation to productivity of voluntary hospitals in order to demonstrate the productivity achieved by its members.
- Members discussed subsets of IVHA members and it was suggested IVHA could facilitate same.
- TUH reiterated the need for expediting bed capacity and advised of the challenges being encountered in the context of estates and infrastructure.
- It was agreed that TUH will engage with IVHA in relation to a number of items in order to progress a collective approach.

AMB thanked IVHA for attending the meeting.

7. Closing Items

7.1. AOB

Presenter: Prof. Anne-Marie Brady

7.2. For Noting.

Presenter: Ms. Barbara Keogh Dunne

7.2.1 Productive Theatre Programme

Presenter: Mr. Jerome Powell

The Productive Theatre Programme having been circulated in advance of the meeting was taken as read.

7.2.2 Diagnostic Waiting List Forecast.

Presenter: Mr. Jerome Powell

The Diagnostic Waiting List Forecast having been circulated in advance of the meeting was taken as read.

7.2.3 Scheduled Care Waiting List Update.

Presenter: Mr. Jerome Powell

The Scheduled Care Waiting List Update having been circulated in advance of the meeting was taken as read.

7.2.4 Enhanced Care.

Presenter: Director of Nursing and Integrated Care DONIC

The Enhanced Care Waiting List update having been circulated in advance of the meeting was taken as read.

7.2.5 IFMS Correspondence.

Presenter: Ms. Barbara Keogh Dunne

The IFMS correspondence having been circulated in advance of the meeting was taken as read.

8. Board Only Time

Signature: _____ **Date:** _____